



[Logo of the Certification Body]

Summary of certification scheme

based on certification system of the International Project Management Association (IPMA®)

PM Consultancy and PM Competence elements

based on the IPMA Competence Baselines (ICBC Version 1.0 and ICB Version 3.0)

PM Consultancy Technical competence elements (6): Consulting strategies and concepts; consultancy phases; acquisition strategies;

organisational analysis and clarification of requests; consultancy methods and interventions; evaluation methods.

PM Consultancy Behavioural competence elements (4): Professional consultant attitude and behaviour; multiple roles of PM Consultant; relationship management; ability to deal with uncertainty.

PM Consultancy Contextual competence elements (4): Strategies, structures and cultures of organisations; Management processes; management of organisational change, learning organisations and knowledge management; Micro politics and power in organisations.

as well as

PM Technical competence elements (20): Project management success; interested parties; project requirements & objectives; risk & opportunity; quality; project organisation; teamwork; problem resolution; project structures; scope & deliverables; time & project phases; resources; cost & finance; procurement & contract; changes; control & reports; information & documentation; communication; start-up; close-out.

PM Behavioural competence elements (15): Leadership; engagement & motivation; self-control; assertiveness; relaxation; openness; creativity; results orientation; efficiency; consultation; negotiation; conflict & crisis; reliability; values appreciation; ethics.

PM Contextual competence elements (11): Project orientation; programme orientation; portfolio orientation; project, programme & portfolio implementation; permanent organisation; business; systems, products & technology; personnel management; health, security, safety & environment; finance; legal.

Levels of competence

derived from typical functional roles and responsibilities in practice

IPMA® PPMC: Certified Programme and Portfolio Management Consultant shall be able to provide PM Consultancy on the PM strategic/organisation level

IPMA® PMC: Certified Project Management Consultant shall be able to provide PM Consultancy on the project level

| Long title | Short title | Assessment | | | | | | Validity |
|---|-------------|------------------------|---|--|------------------------------|---|----------------------------|----------|
| | | | Stage 1 | Stage 2 | Stage 3 | Stage 4 | Stage 5 | |
| Certified Programme and Portfolio Management Consultant | IPMA® PPMC | Knowledge + experience | Application, curriculum vitae, self assessment, list of projects and mandates, report proposal | PM exam or IPMA Level A, B or C certificate, PM Consultancy exam | Case study report [+options] | Role play workshop (option) and Interview | Final evaluation, feedback | 5 years |
| Certified Project Management Consultant | IPMA® PMC | Knowledge + experience | Application, curriculum vitae, self assessment, list of project s and mandates, report proposal | PM exam or IPMA Level A, B or C certificate, PM Consultancy exam | Case study report [+options] | Role play workshop (option) and Interview | Final evaluation, feedback | 5 years |